

\*CHANGE OF ACCOUNTING PERIOD\*

## Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

**2011****Open to Public Inspection****A** For the **2011** calendar year, or tax year beginning

09/01, 2011, and ending

12/31, 2011

**B** Check if applicable:

- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Terminated
- ☐ Amended return
- ☐ Application pending

**C** Name of organization

CHILDREN'S MIRACLE NETWORK

Doing Business As CHILDREN'S MIRACLE NETWORK HOSPITALS

Number and street (or P.O. box if mail is not delivered to street address)

Room/suite

205 WEST 700 SOUTH

City or town, state or country, and ZIP + 4

SALT LAKE CITY, UT 84101

**F** Name and address of principal officer: JOHN LAUCK

205 WEST 700 SOUTH 84101 SALT LAKE CITY UT

**D** Employer identification number

87-0387205

**E** Telephone number

(801) 214-7400

**G** Gross receipts \$ 10,216,369.**H(a)** Is this a group return for affiliates? ☐ Yes ☒ No**H(b)** Are all affiliates included? ☐ Yes ☐ No

If "No," attach a list. (see instructions)

**H(c)** Group exemption number ▶**I** Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527**J** Website: ▶ WWW.CHILDRENSMIRACLENETWORKHOSPITALS.ORG**K** Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶**L** Year of formation: 1982 **M** State of legal domicile: UT**Part I** Summary

Activities & Governance	<b>1</b>	Briefly describe the organization's mission or most significant activities: CHILDREN'S MIRACLE NETWORK (D/B/A "CHILDREN'S MIRACLE NETWORK HOSPITALS") WORKS TO SAVE KIDS' LIVES BY RAISING FUNDS AND AWARENESS FOR CHILDREN'S HOSPITALS ACROSS NORTH AMERICA.		
	<b>2</b>	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	<b>3</b>	Number of voting members of the governing body (Part VI, line 1a)	<b>3</b>	20.
	<b>4</b>	Number of independent voting members of the governing body (Part VI, line 1b)	<b>4</b>	20.
	<b>5</b>	Total number of individuals employed in calendar year 2011 (Part V, line 2a)	<b>5</b>	150.
	<b>6</b>	Total number of volunteers (estimate if necessary)	<b>6</b>	20.
	Revenue	<b>7a</b>	Total gross unrelated business revenue from Part VIII, column (C), line 12	<b>7a</b>
<b>7b</b>		Net unrelated business taxable income from Form 990-T, line 34	<b>7b</b>	-5,500.
<b>8</b>		Contributions and grants (Part VIII, line 1h)	<b>Prior Year</b>	<b>Current Year</b>
<b>9</b>		Program service revenue (Part VIII, line 2g)	10,105,406.	3,470,474.
<b>10</b>		Investment income (Part VIII, column (A), lines 3, 4, and 7d)	19,362,174.	4,766,595.
<b>11</b>		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	1,088,270.	218,693.
<b>12</b>		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,664,254.	560,780.
<b>13</b>		Grants and similar amounts paid (Part IX, column (A), lines 1-3)	32,220,104.	9,016,542.
<b>14</b>		Benefits paid to or for members (Part IX, column (A), line 4)	586,048.	0
<b>15</b>		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	0	0
Expenses	<b>16a</b>	Professional fundraising fees (Part IX, column (A), line 11e)	12,819,670.	3,864,307.
	<b>b</b>	Total fundraising expenses (Part IX, column (D), line 25) ▶ 1,265,726.	0	0
	<b>17</b>	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)	17,674,601.	8,440,998.
	<b>18</b>	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	31,080,319.	12,305,305.
	<b>19</b>	Revenue less expenses. Subtract line 18 from line 12	1,139,785.	-3,288,763.
Net Assets or Fund Balances	<b>20</b>	Total assets (Part X, line 16)	<b>Beginning of Current Year</b>	<b>End of Year</b>
	<b>21</b>	Total liabilities (Part X, line 26)	54,257,312.	65,457,887.
	<b>22</b>	Net assets or fund balances. Subtract line 21 from line 20.	30,929,410.	45,549,727.

**Part II** Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

**Sign Here** ▶ *Teri Nestel* Signature of officer **7/11/12** Date

▶ Teri Nestel, Chief Administration Officer Type or print name and title

**Paid Preparer Use Only**

Print/Type preparer's name **JOSEPH S. DE TRANE** Preparer's signature *Joseph S. De Trane* Date **7/11/12** Check if self-employed ☐ PTIN **P00329386**

Firm's name ▶ **GRANT THORNTON LLP** EIN ▶ **36-6055558**

Firm's address ▶ **ONE CALIFORNIA STREET, SUITE 2300 SAN FRANCISCO, CA 94111** Phone no. ▶ **415-986-3900**

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Form **990** (2010)

**Application for Extension of Time To File an  
Exempt Organization Return**

OMB No. 1545-1709

► **File a separate application for each return.**

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** and check this box ☒ **X**
- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** (on page 2 of this form).

**Do not complete Part II unless** you have already been granted an automatic 3-month extension on a previously filed Form 8868.

**Electronic filing (e-file).** You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit [www.irs.gov/efile](http://www.irs.gov/efile) and click on *e-file for Charities & Nonprofits*.

**Part I Automatic 3-Month Extension of Time.** Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete

Part I only ☐

All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Enter filer's identifying number, see instructions

**Type or  
print**File by the  
due date for  
filing your  
return. See  
instructions.

Name of exempt organization or other filer, see instructions.

CHILDREN'S MIRACLE NETWORK

Employer identification number (EIN) or

☒ 87-0387205

Number, street, and room or suite no. If a P.O. box, see instructions.

205 WEST 700 SOUTH

Social security number (SSN)

City, town or post office, state, and ZIP code. For a foreign address, see instructions.

SALT LAKE CITY, UT 84101

Enter the Return code for the return that this application is for (file a separate application for each return) ☐ 0 ☐ 1

Application Is For	Return Code	Application Is For	Return Code
Form 990	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 990-EZ	01	Form 4720	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

- The books are in the care of ► TERI NESTEL

Telephone No. ► 801 214-7400

FAX No. ► \_\_\_\_\_

- If the organization does not have an office or place of business in the United States, check this box ☐

- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) \_\_\_\_\_ . If this is for the whole group, check this box ☐ . If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension is for.

**1** I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until 8/15, 20 12, to file the exempt organization return for the organization named above. The extension is for the organization's return for:

► ☐ calendar year 20 \_\_\_\_ or► ☒ tax year beginning 09/01, 20 11, and ending 12/31, 20 11.

**2** If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Initial return ☐ Final return

☒ Change in accounting period

**3a** If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.

**3a** \$

**b** If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.

**3b** \$

**c Balance due.** Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.

**3c** \$

**Caution.** If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

For Privacy Act and Paperwork Reduction Act Notice, see Instructions.

Form **8868** (Rev. 1-2012)

**Part III** Statement of Program Service AccomplishmentsCheck if Schedule O contains a response to any question in this Part III ☐**1** Briefly describe the organization's mission:

CHILDREN'S MIRACLE NETWORK (D/B/A "CHILDREN'S MIRACLE NETWORK  
HOSPITALS") WORKS TO SAVE KIDS' LIVE BY RAISING FUNDS AND AWARENESS  
FOR CHILDREN'S HOSPITALS ACROSS NORTH AMERICA.

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

**4a** (Code: ) (Expenses \$ 4,705,517. including grants of \$ ) (Revenue \$ 2,675,229. )  
SEE SCHEDULE O

**4b** (Code: ) (Expenses \$ 6,195,558. including grants of \$ ) (Revenue \$ 2,733,819. )  
SEE SCHEDULE O

**4c** (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

**4d** Other program services (Describe in Schedule O.)

(Expenses \$ including grants of \$ ) (Revenue \$ )

**4e** Total program service expenses ► 10,901,075.

**Part IV Checklist of Required Schedules**

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A . . . . .	1	X
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? . . . . .	2	X
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I . . . . .	3	X
4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II . . . . .	4	X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III . . . . .	5	
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I . . . . .	6	X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II . . . . .	7	X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III . . . . .	8	X
9 Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV . . . . .	9	X
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V . . . . .	10	X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI . . . . .	11a	X
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII . . . . .	11b	X
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII . . . . .	11c	X
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX . . . . .	11d	X
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X . . . . .	11e	X
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X . . . . .	11f	X
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII . . . . .	12a	X
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional . . . . .	12b	X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E . . . . .	13	X
14a Did the organization maintain an office, employees, or agents outside of the United States? . . . . .	14a	X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . .	14b	X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV . . . . .	15	X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV . . . . .	16	X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) . . . . .	17	X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II . . . . .	18	X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III . . . . .	19	X
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . . .	20a	X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? . . . . .	20b	

**Part IV** Checklist of Required Schedules (continued)

	Yes	No
<b>21</b> Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II.</i> . . . . .	<b>21</b>	X
<b>22</b> Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III.</i> . . . . .	<b>22</b>	X
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i> . . . . .	<b>23</b>	X
<b>24 a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25.</i> . . . . .	<b>24a</b>	X
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . . .	<b>24b</b>	
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .	<b>24c</b>	
<b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . . .	<b>24d</b>	
<b>25 a</b> <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I.</i> . . . . .	<b>25a</b>	X
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I.</i> . . . . .	<b>25b</b>	X
<b>26</b> Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II.</i> . . . . .	<b>26</b>	X
<b>27</b> Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III.</i> . . . . .	<b>27</b>	X
<b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
<b>a</b> A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV.</i> . . . . .	<b>28a</b>	X
<b>b</b> A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV.</i> . . . . .	<b>28b</b>	X
<b>c</b> An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV.</i> . . . . .	<b>28c</b>	X
<b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M.</i> . . . . .	<b>29</b>	X
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M.</i> . . . . .	<b>30</b>	X
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I.</i> . . . . .	<b>31</b>	X
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II.</i> . . . . .	<b>32</b>	X
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I.</i> . . . . .	<b>33</b>	X
<b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1.</i> . . . . .	<b>34</b>	X
<b>35 a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? . . . . .	<b>35a</b>	X
<b>b</b> Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2.</i> . . . . .	<b>35b</b>	X
<b>36</b> <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2.</i> . . . . .	<b>36</b>	X
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI.</i> . . . . .	<b>37</b>	X
<b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O. . . . .	<b>38</b>	X

**Part V** Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response to any question in this Part V. ☐

	Yes	No
<b>1a</b> Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable. . . . . <b>1a</b> 63		
<b>b</b> Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable. . . . . <b>1b</b> 1		
<b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . . . . <b>1c</b>	X	
<b>2a</b> Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return. . . . . <b>2a</b> 150		
<b>b</b> If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions). . . . . <b>2b</b>	X	
<b>3a</b> Did the organization have unrelated business gross income of \$1,000 or more during the year? . . . . . <b>3a</b>	X	
<b>b</b> If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O . . . . . <b>3b</b>	X	
<b>4a</b> At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . . . <b>4a</b>	X	
<b>b</b> If "Yes," enter the name of the foreign country: <b>ATTACHMENT 1</b> See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. . . . .		
<b>5a</b> Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . . . . <b>5a</b>		X
<b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? . . . . . <b>5b</b>		X
<b>c</b> If "Yes" to line 5a or 5b, did the organization file Form 8886-T? . . . . . <b>5c</b>		
<b>6a</b> Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? . . . . . <b>6a</b>		X
<b>b</b> If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . . <b>6b</b>		
<b>7 Organizations that may receive deductible contributions under section 170(c).</b>		
<b>a</b> Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? . . . . . <b>7a</b>		X
<b>b</b> If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . . <b>7b</b>		
<b>c</b> Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . . <b>7c</b>		X
<b>d</b> If "Yes," indicate the number of Forms 8282 filed during the year . . . . . <b>7d</b>		
<b>e</b> Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . . . . <b>7e</b>		X
<b>f</b> Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . . . <b>7f</b>		X
<b>g</b> If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? . . . . . <b>7g</b>		
<b>h</b> If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? . . . . . <b>7h</b>		
<b>8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? . . . . . <b>8</b>		
<b>9 Sponsoring organizations maintaining donor advised funds.</b>		
<b>a</b> Did the organization make any taxable distributions under section 4966? . . . . . <b>9a</b>		
<b>b</b> Did the organization make a distribution to a donor, donor advisor, or related person? . . . . . <b>9b</b>		
<b>10 Section 501(c)(7) organizations.</b> Enter:		
<b>a</b> Initiation fees and capital contributions included on Part VIII, line 12 . . . . . <b>10a</b>		
<b>b</b> Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . . . . . <b>10b</b>		
<b>11 Section 501(c)(12) organizations.</b> Enter:		
<b>a</b> Gross income from members or shareholders . . . . . <b>11a</b>		
<b>b</b> Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) . . . . . <b>11b</b>		
<b>12a Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041? . . . . . <b>12a</b>		
<b>b</b> If "Yes," enter the amount of tax-exempt interest received or accrued during the year . . . . . <b>12b</b>		
<b>13 Section 501(c)(29) qualified nonprofit health insurance issuers.</b>		
<b>a</b> Is the organization licensed to issue qualified health plans in more than one state? . . . . . <b>13a</b>		
<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.		
<b>b</b> Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans . . . . . <b>13b</b>		
<b>c</b> Enter the amount of reserves on hand . . . . . <b>13c</b>		
<b>14a</b> Did the organization receive any payments for indoor tanning services during the tax year? . . . . . <b>14a</b>		X
<b>b</b> If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O . . . . . <b>14b</b>		



**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.Check if Schedule O contains a response to any question in this Part VI. ☒ X**Section A. Governing Body and Management**

		Yes	No
<b>1a</b> Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	<b>1a</b> 20		
<b>b</b> Enter the number of voting members included in line 1a, above, who are independent.	<b>1b</b> 20		
<b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	<b>2</b>	X	
<b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?	<b>3</b>		X
<b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	<b>4</b>		X
<b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets?	<b>5</b>		X
<b>6</b> Did the organization have members or stockholders?	<b>6</b>		X
<b>7a</b> Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	<b>7a</b>		X
<b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	<b>7b</b>		X
<b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
<b>a</b> The governing body?	<b>8a</b>	X	
<b>b</b> Each committee with authority to act on behalf of the governing body?	<b>8b</b>	X	
<b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.	<b>9</b>		X

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
<b>10a</b> Did the organization have local chapters, branches, or affiliates?	<b>10a</b>	X
<b>b</b> If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	<b>10b</b>	
<b>11a</b> Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	<b>11a</b> X	
<b>b</b> Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
<b>12a</b> Did the organization have a written conflict of interest policy? If "No," go to line 13.	<b>12a</b> X	
<b>b</b> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	<b>12b</b> X	
<b>c</b> Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done.	<b>12c</b> X	
<b>13</b> Did the organization have a written whistleblower policy?	<b>13</b> X	
<b>14</b> Did the organization have a written document retention and destruction policy?	<b>14</b> X	
<b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>a</b> The organization's CEO, Executive Director, or top management official	<b>15a</b> X	
<b>b</b> Other officers or key employees of the organization	<b>15b</b> X	
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions.)		
<b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	<b>16a</b>	X
<b>b</b> If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	<b>16b</b>	

**Section C. Disclosure**

- 17** List the states with which a copy of this Form 990 is required to be filed **ATTACHMENT 2**
- 18** Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
☒ Own website ☐ Another's website ☒ Upon request
- 19** Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, physical address, and telephone number of the person who possesses the books and records of the organization: **STACY WEIGHT 205 WEST 700 SOUTH SALT LAKE CITY, UT 84101**

801-214-7400

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**Check if Schedule O contains a response to any question in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) DIANNA MORGAN CHAIRMAN OF THE BOARD	2.00	X		X				0	0	0
(2) JIM SHMERLING VICE-CHAIR OF THE BOARD	2.00	X		X				0	0	0
(3) MARIO PILOZZI IMMEDIATE PAST CHAIR	2.00	X						0	0	0
(4) STEVE WEISZ TREASURER - CHAIR FINANCE COM	2.00	X		X				0	0	0
(5) JOHN BOZARD SECRETARY-CHAIR AUDIT COMPL	2.00	X		X				0	0	0
(6) JON VICE CHAIR - STRATEGY COMMITTEE	2.00	X						0	0	0
(7) JOHN BEL CHAIR - HOSPITAL RELATIONS COM	2.00	X						0	0	0
(8) PATRICIA WYATT CHAIR - BOARD OF GOVERNORS	2.00	X						0	0	0
(9) DR STEVEN ALTSCHULER BOARD MEMBER	2.00	X						0	0	0
(10) JIMMY ALEXANDER BOARD MEMBER	2.00	X						0	0	0
(11) DON BLACK BOARD MEMBER	2.00	X						0	0	0
(12) KEVIN CHURCHWELL BOARD MEMBER	2.00	X						0	0	0
(13) NANA MENSAH BOARD MEMBER	2.00	X						0	0	0
(14) ORA PESCOVITZ BOARD MEMBER	2.00	X						0	0	0



**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

(A) Name and title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
15) JIMMY OSMOND BOARD MEMBER	2.00	X						0	0	0
16) JOHN SCHNEIDER BOARD MEMBER	2.00	X						0	0	0
17) MARIE OSMOND BOARD MEMBER	2.00	X						0	0	0
18) KEN POTROCK BOARD MEMBER	2.00	X						0	0	0
19) TOM SULLIVAN BOARD MEMBER	2.00	X						0	0	0
20) IGNACIO PEREZ LIZAU BOARD MEMBER	2.00	X						0	0	0
21) CRAIG SORENSEN CHIEF MARKETING OFFICER	50.00			X				271,589.	0	71,808.
22) TERI NESTEL CHIEF ADMINISTRATION OFFICER	50.00			X				136,706.	0	41,452.
23) JOHN LAUCK PRESIDENT & CEO	50.00			X				495,975.	0	19,004.
24) ANTHONY REHMER SVP INFORMATION TECHNOLOGY	50.00				X			156,976.	0	49,776.
25) JOHN HARTMAN CHIEF INTERNATIONAL OFFICER	50.00				X			246,000.	0	22,364.
<b>1b Sub-total</b>								0	0	0
<b>c Total from continuation sheets to Part VII, Section A</b>								3,324,072.	0	636,547.
<b>d Total (add lines 1b and 1c)</b>								3,324,072.	0	636,547.

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **17**

**3** Did the organization list any **former** officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

	Yes	No
<b>3</b>	X	
<b>4</b>	X	
<b>5</b>		X

**4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

**5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 3		

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization **4**

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

(A) Name and title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
26) STEVE OSHIN SVP RADIOTHON	50.00				X			219,196.	0	66,748.
27) PERRY ESLER VP INTERNATIONAL	50.00					X		149,268.	0	13,570.
28) SHIRLEY M. ROGERS SVP DEVELOPMENT	50.00					X		132,075.	0	30,480.
29) ROBERT BANNER VP DIRECT MARKETING	50.00					X		130,763.	0	42,984.
30) JOE TREVINO VP HISPANIC PROGRAMS	50.00					X		139,687.	0	35,141.
31) ROGER COOK VP CAUSE INNOVATION	50.00					X		114,031.	0	44,513.
32) SCOTT BURT FORMER PRESIDENT & CEO	30.00						X	367,658.	0	71,680.
33) CLAIRE RICHARDS FORMER CHIEF FINANCIAL OFFICER	0						X	261,687.	0	33,389.
34) BRIAN HAZELGREN FORMER CHIEF DVLPMNT OFFICER	0						X	356,630.	0	53,545.
35) ALLAN HENDERSON FORMER SVP BROADCAST COMM.	0						X	145,831.	0	40,093.

**1b Sub-total****c Total from continuation sheets to Part VII, Section A****d Total (add lines 1b and 1c)**

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **17**

**3** Did the organization list any **former** officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

	Yes	No
<b>3</b>	X	
<b>4</b>	X	
<b>5</b>		X

**4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

**5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization

**Part VIII Statement of Revenue**

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
<b>Contributions, Gifts, Grants and Other Similar Amounts</b>	1a	Federated campaigns . . . . .	1a				
	b	Membership dues . . . . .	1b				
	c	Fundraising events . . . . .	1c				
	d	Related organizations . . . . .	1d				
	e	Government grants (contributions) . .	1e				
	f	All other contributions, gifts, grants, and similar amounts not included above .	1f	3,470,474.			
	g	Noncash contributions included in lines 1a-1f: \$		4,823.			
<b>h</b>	<b>Total. Add lines 1a-1f . . . . .</b>			3,470,474.			
<b>Program Service Revenue</b>	2a	HOSPITAL FEES	Business Code 515100	4,740,138.	4,740,138.		
	b	HOSPITAL MARKET MANAGEMENT FEES	515100	26,457.	26,457.		
	c						
	d						
	e						
	f	All other program service revenue . . . . .					
	<b>g</b>	<b>Total. Add lines 2a-2f . . . . .</b>			4,766,595.		
<b>Other Revenue</b>	3	Investment income (including dividends, interest, and other similar amounts) . . . . .		261,483.			261,483.
	4	Income from investment of tax-exempt bond proceeds . . .		0			
	5	Royalties . . . . .		23,762.			23,762.
	6a	Gross rents . . . . .	(i) Real (ii) Personal				
	b	Less: rental expenses . . . . .					
	c	Rental income or (loss) . . . . .					
	d	Net rental income or (loss) . . . . .		0			
	7a	Gross amount from sales of assets other than inventory	(i) Securities (ii) Other	774,116.			
	b	Less: cost or other basis and sales expenses . . . . .		816,906.			
	c	Gain or (loss) . . . . .		-42,790.			
	d	Net gain or (loss) . . . . .		-42,790.			-42,790.
	8a	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18 . . . . .	a				
	b	Less: direct expenses . . . . .	b				
	c	Net income or (loss) from fundraising events . . . . .		0			
	9a	Gross income from gaming activities. See Part IV, line 19 . . . . .	a				
	b	Less: direct expenses . . . . .	b				
	c	Net income or (loss) from gaming activities . . . . .		0			
10a	Gross sales of inventory, less returns and allowances . . . . .	a	458,525.				
b	Less: cost of goods sold . . . . .	b	382,921.				
c	Net income or (loss) from sales of inventory . . . . .		75,377.	75,377.			
<b>Miscellaneous Revenue</b>			<b>Business Code</b>				
11a	ANCILLARY REVENUE	900099	567,076.	567,076.			
b	FOREIGN CURRENCY GAIN	900099	-105,435.			-105,435.	
c							
d	All other revenue . . . . .						
<b>e</b>	<b>Total. Add lines 11a-11d . . . . .</b>			461,641.			
<b>12</b>	<b>Total revenue. See instructions . . . . .</b>			9,016,542.	5,409,048.	137,020.	

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Check if Schedule O contains a response to any question in this Part IX ☒ X

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the United States. See Part IV, line 21 . . . . .	0			
2 Grants and other assistance to individuals in the United States. See Part IV, line 22 . . . . .	0			
3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16 . . . . .	0			
4 Benefits paid to or for members . . . . .	0			
5 Compensation of current officers, directors, trustees, and key employees . . . . .	867,283.	703,866.	57,633.	105,784.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .	0			
7 Other salaries and wages . . . . .	2,247,216.	1,788,269.	14,451.	444,496.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) . . . . .	182,565.	110,379.	2,265.	69,921.
9 Other employee benefits . . . . .	386,314.	308,248.	2,541.	75,525.
10 Payroll taxes . . . . .	180,929.	144,705.	15,541.	20,683.
11 Fees for services (non-employees):				
a Management . . . . .	0			
b Legal . . . . .	32,568.	22,461.	360.	9,747.
c Accounting . . . . .	22,023.	8,712.	129.	13,182.
d Lobbying . . . . .	0			
e Professional fundraising services. See Part IV, line 17	0			
f Investment management fees . . . . .	2,188.	735.	3.	1,450.
g Other . . . . .	1,252,577.	1,128,152.	13,466.	110,959.
12 Advertising and promotion . . . . .	2,930,858.	2,930,184.	70.	604.
13 Office expenses . . . . .	289,224.	259,682.	2,389.	27,153.
14 Information technology . . . . .	46,988.	40,465.	601.	5,922.
15 Royalties . . . . .	0			
16 Occupancy . . . . .	143,769.	75,019.	1,753.	66,997.
17 Travel . . . . .	1,460,664.	1,303,508.	21,556.	135,600.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .	0			
19 Conferences, conventions, and meetings . . . . .	0			
20 Interest . . . . .	0			
21 Payments to affiliates . . . . .	0			
22 Depreciation, depletion, and amortization . . . . .	143,214.	39,727.	87.	103,400.
23 Insurance . . . . .	31,817.	21,951.	329.	9,537.
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a SPONSORSHIP SUPPORT . . . . .	496,885.	430,265.	5,119.	61,501.
b PROGRAM SUPPORT . . . . .	1,574,509.	1,574,509.		
c LICENSING & FEES . . . . .	13,714.	10,238.	211.	3,265.
d . . . . .				
e All other expenses . . . . .				
25 Total functional expenses. Add lines 1 through 24e	12,305,305.	10,901,075.	138,504.	1,265,726.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720) . . . . .	0			

**Part X Balance Sheet**

		(A) Beginning of year		(B) End of year
<b>Assets</b>	1 Cash - non-interest-bearing . . . . .	936,816.	1	3,864,325.
	2 Savings and temporary cash investments . . . . .	28,135,616.	2	36,300,267.
	3 Pledges and grants receivable, net . . . . .	0	3	0
	4 Accounts receivable, net . . . . .	3,151,898.	4	4,283,230.
	5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L . . . . .	0	5	0
	6 Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) . . . . .	0	6	0
	7 Notes and loans receivable, net . . . . .	0	7	0
	8 Inventories for sale or use . . . . .	0	8	0
	9 Prepaid expenses and deferred charges . . . . .	317,157.	9	245,829.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D . . . . .	10a 10,388,731.		
	b Less: accumulated depreciation . . . . .	10b 1,575,495.		
	11 Investments - publicly traded securities . . . . .	8,894,645.	10c	8,813,236.
	12 Investments - other securities. See Part IV, line 11 . . . . .	12,616,606.	11	11,733,531.
	13 Investments - program-related. See Part IV, line 11 . . . . .	0	12	0
	14 Intangible assets . . . . .	0	13	0
	15 Other assets. See Part IV, line 11 . . . . .	0	14	0
16 <b>Total assets.</b> Add lines 1 through 15 (must equal line 34) . . . . .	204,574.	15	217,469.	
17 Accounts payable and accrued expenses . . . . .	54,257,312.	16	65,457,887.	
<b>Liabilities</b>	18 Grants payable . . . . .	3,287,943.	17	1,188,033.
	19 Deferred revenue . . . . .	0	18	0
	20 Tax-exempt bond liabilities . . . . .	7,547,254.	19	11,600,477.
	21 Escrow or custodial account liability. Complete Part IV of Schedule D . . . . .	0	20	0
	22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . . . . .	15,478,656.	21	28,193,310.
	23 Secured mortgages and notes payable to unrelated third parties . . . . .	0	22	0
	24 Unsecured notes and loans payable to unrelated third parties . . . . .	4,615,557.	23	4,567,907.
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D . . . . .	0	24	0
	26 <b>Total liabilities.</b> Add lines 17 through 25 . . . . .	0	25	0
	26 <b>Total liabilities.</b> Add lines 17 through 25 . . . . .	30,929,410.	26	45,549,727.
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow SFAS 117, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27 through 29, and lines 33 and 34.</b>			
	27 Unrestricted net assets . . . . .	20,521,888.	27	17,006,962.
	28 Temporarily restricted net assets . . . . .	474,901.	28	567,573.
	29 Permanently restricted net assets . . . . .	2,331,113.	29	2,333,625.
	<b>Organizations that do not follow SFAS 117, check here</b> <input type="checkbox"/> <b>and complete lines 30 through 34.</b>			
	30 Capital stock or trust principal, or current funds . . . . .		30	
	31 Paid-in or capital surplus, or land, building, or equipment fund . . . . .		31	
	32 Retained earnings, endowment, accumulated income, or other funds . . . . .		32	
	33 Total net assets or fund balances . . . . .	23,327,902.	33	19,908,160.
	34 <b>Total liabilities and net assets/fund balances.</b> . . . . .	54,257,312.	34	65,457,887.

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response to any question in this Part XI. . . . .

☒ X

<b>1</b>	Total revenue (must equal Part VIII, column (A), line 12) . . . . .	<b>1</b>	9,016,542.
<b>2</b>	Total expenses (must equal Part IX, column (A), line 25) . . . . .	<b>2</b>	12,305,305.
<b>3</b>	Revenue less expenses. Subtract line 2 from line 1 . . . . .	<b>3</b>	-3,288,763.
<b>4</b>	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . . . .	<b>4</b>	23,327,902.
<b>5</b>	Other changes in net assets or fund balances (explain in Schedule O) . . . . .	<b>5</b>	-130,979.
<b>6</b>	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) . . . . .	<b>6</b>	19,908,160.

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response to any question in this Part XII. . . . .

☐

	Yes	No
<b>1</b> Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
<b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant? . . . . .		X
<b>b</b> Were the organization's financial statements audited by an independent accountant? . . . . .	X	
<b>c</b> If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? . . . . . If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	X	
<b>d</b> If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		
<b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? . . . . .		X
<b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		

Form **990** (2011)



**SCHEDULE A**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047

**2011**

**Open to Public  
Inspection**

Name of the organization

CHILDREN'S MIRACLE NETWORK

Employer identification number

87-0387205

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 ☐ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E.)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: \_\_\_\_\_
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 ☒ An organization that normally receives: (1) more than 33 1/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3 % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 10 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h.
- a ☐ Type I      b ☐ Type II      c ☐ Type III - Functionally integrated      d ☐ Type III - Other
- e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).
- f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box ☐
- g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

- (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? \_\_\_\_\_
- (ii) A family member of a person described in (i) above? \_\_\_\_\_
- (iii) A 35% controlled entity of a person described in (i) or (ii) above? \_\_\_\_\_

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

h Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is the organization in col. (i) listed in your governing document?		(v) Did you notify the organization in col. (i) of your support?		(vi) Is the organization in col. (i) organized in the U.S.?		(vii) Amount of support
			Yes	No	Yes	No	Yes	No	
(A)									
(B)									
(C)									
(D)									
(E)									
Total									

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

**Part II** **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**  
 (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . . . .						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . .						
3 The value of services or facilities furnished by a governmental unit to the organization without charge . . . . .						
4 <b>Total.</b> Add lines 1 through 3. . . . .						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). . . . .						
6 <b>Public support.</b> Subtract line 5 from line 4.						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7 Amounts from line 4 . . . . .						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . . . .						
9 Net income from unrelated business activities, whether or not the business is regularly carried on . . . . .						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) . . . . .						
11 <b>Total support.</b> Add lines 7 through 10 . . . . .						
12 Gross receipts from related activities, etc. (see instructions) . . . . .					12	
13 <b>First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . . . . .						<input type="checkbox"/>

**Section C. Computation of Public Support Percentage**

14 Public support percentage for 2011 (line 6, column (f) divided by line 11, column (f)) . . . . .	14		%
15 Public support percentage from 2010 Schedule A, Part II, line 14 . . . . .	15		%
16a <b>33 1/3% support test - 2011.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . .			<input type="checkbox"/>
b <b>33 1/3% support test - 2010.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . .			<input type="checkbox"/>
17a <b>10%-facts-and-circumstances test - 2011.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization. . . . .			<input type="checkbox"/>
b <b>10%-facts-and-circumstances test - 2010.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . .			<input type="checkbox"/>
18 <b>Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . .			<input type="checkbox"/>

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.  
If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	18,026,950.	13,850,008.	11,769,926.	10,105,406.	3,470,474.	57,222,764.
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose . . . . .	16,519,854.	20,588,628.	20,614,897.	23,584,422.	5,791,969.	87,099,770.
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 . . . . .						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . .						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge . . . . .						
<b>6 Total.</b> Add lines 1 through 5 . . . . .	34,546,804.	34,438,636.	32,384,823.	33,689,828.	9,262,443.	144,322,534.
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons . . . . .	7,597,752.	6,969,361.	4,730,360.	3,350,139.	425,951.	23,073,563.
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year . . . . .	64,441.	395,627.	557,767.	966,825.	33,848.	2,018,508.
<b>c</b> Add lines 7a and 7b. . . . .	7,662,193.	7,364,988.	5,288,127.	4,316,964.	459,799.	25,092,071.
<b>8 Public support</b> (Subtract line 7c from line 6.) . . . . .						119,230,463.

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
<b>9</b> Amounts from line 6. . . . .	34,546,804.	34,438,636.	32,384,823.	33,689,828.	9,262,443.	144,322,534.
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . . . .	2,981,844.	1,200,218.	1,051,258.	1,122,848.	179,810.	6,535,978.
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 . . . . .						
<b>c</b> Add lines 10a and 10b . . . . .	2,981,844.	1,200,218.	1,051,258.	1,122,848.	179,810.	6,535,978.
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on . . . . .	26,032.	25,371.	14,760.	16,846.	0	83,009.
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) . . . . .						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.) . . . . .	37,554,680.	35,664,225.	33,450,841.	34,829,522.	9,442,253.	150,941,521.
<b>14 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . . . . . <input type="checkbox"/>						

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)). . . . .	<b>15</b>	78.99%
<b>16</b> Public support percentage from 2010 Schedule A, Part III, line 15 . . . . .	<b>16</b>	75.66%

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) . . . . .	<b>17</b>	4.33%
<b>18</b> Investment income percentage from 2010 Schedule A, Part III, line 17 . . . . .	<b>18</b>	5.42%

- 19a 33 1/3% support tests - 2011.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ► ☒
- b 33 1/3% support tests - 2010.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ► ☐
- 20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ► ☐

**Part IV** **Supplemental Information.** Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

---

**Schedule B**(Form 990, 990-EZ,  
or 990-PF)  
Department of the Treasury  
Internal Revenue Service**Schedule of Contributors**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

**2011**

Name of the organization

CHILDREN'S MIRACLE NETWORK

Employer identification number

87-0387205

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

☒ 501(c)(3) (enter number) organization☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation☐ 527 political organization

Form 990-PF

☐ 501(c)(3) exempt private foundation☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation☐ 501(c)(3) taxable private foundationCheck if your organization is covered by the **General Rule** or a **Special Rule**.**Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.**General Rule**☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.**Special Rules**☒ For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year . . . . . ▶ \$ \_\_\_\_\_**Caution.** An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2, of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization **CHILDREN'S MIRACLE NETWORK**Employer identification number  
**87-0387205****Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ 100,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
2		\$ 100,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
3		\$ 125,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
4		\$ 100,951.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)



Name of organization CHILDREN'S MIRACLE NETWORK

Employer identification number  
87-0387205**Part II** Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	

Name of organization CHILDREN'S MIRACLE NETWORK

Employer identification number

87-0387205

**Part III** Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations that total more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry.For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this information once. See instructions.) ► \$

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee

SCHEDULE D  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization

CHILDREN'S MIRACLE NETWORK

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990,  
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

2011

Open to Public  
Inspection

Employer identification number

87-0387205

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year . . . . .		
2 Aggregate contributions to (during year) . . . . .		
3 Aggregate grants from (during year) . . . . .		
4 Aggregate value at end of year . . . . .		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . .		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? . . . . .		<input type="checkbox"/> Yes <input type="checkbox"/> No

**Part II Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

<input type="checkbox"/> Preservation of land for public use (e.g., recreation or education)	<input type="checkbox"/> Preservation of an historically important land area
<input type="checkbox"/> Protection of natural habitat	<input type="checkbox"/> Preservation of a certified historic structure
<input type="checkbox"/> Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements . . . . .	2a
b Total acreage restricted by conservation easements . . . . .	2b
c Number of conservation easements on a certified historic structure included in (a) . . . . .	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register . . . . .	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ► \_\_\_\_\_

4 Number of states where property subject to conservation easement is located ► \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? . . . . . ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ► \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ► \$ \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? . . . . . ☐ Yes ☐ No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.** Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenues included in Form 990, Part VIII, line 1 . . . . . ► \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X . . . . . ► \$ \_\_\_\_\_

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenues included in Form 990, Part VIII, line 1 . . . . . ► \$ \_\_\_\_\_

b Assets included in Form 990, Part X . . . . . ► \$ \_\_\_\_\_

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2011

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

- a ☐ Public exhibition      d ☐ Loan or exchange programs  
 b ☐ Scholarly research      e ☐ Other \_\_\_\_\_  
 c ☐ Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . . . ☐ Yes ☐ No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? . . . . . ☐ Yes ☒ No

b If "Yes," explain the arrangement in Part XIV and complete the following table:

	Amount
c Beginning balance . . . . .	1c
d Additions during the year . . . . .	1d
e Distributions during the year . . . . .	1e
f Ending balance . . . . .	1f

2a Did the organization include an amount on Form 990, Part X, line 21? . . . . . ☒ Yes ☐ No

b If "Yes," explain the arrangement in Part XIV.

**Part V Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance . . . . .	3,549,306.	3,041,111.	2,816,066.	2,125,928.	
b Contributions . . . . .	15,869.	284,925.	102,412.	772,363.	
c Net investment earnings, gains, and losses . . . . .	-4,845.	223,270.	122,633.	-82,225.	
d Grants or scholarships . . . . .					
e Other expenditures for facilities and programs . . . . .					
f Administrative expenses . . . . .					
g End of year balance . . . . .	3,560,330.	3,549,306.	3,041,111.	2,816,066.	

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment ▶ 28.8933 %  
 b Permanent endowment ▶ 71.1067 %  
 c Temporarily restricted endowment ▶ \_\_\_\_\_ %

The percentages in lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

	Yes	No
(i) unrelated organizations . . . . .	3a(i)	X
(ii) related organizations . . . . .	3a(ii)	X
b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? . . . . .	3b	

4 Describe in Part XIV the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.** See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land . . . . .		1,912,889.		1,912,889.
b Buildings . . . . .		6,897,874.	587,371.	6,310,503.
c Leasehold improvements . . . . .		6,974.	2,878.	4,096.
d Equipment . . . . .		1,570,994.	985,246.	585,748.
e Other . . . . .				
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . . .				8,813,236.

Schedule D (Form 990) 2011

**Part VII Investments - Other Securities.** See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives . . . . .		
(2) Closely-held equity interests . . . . .		
(3) Other _____		
(A) _____		
(B) _____		
(C) _____		
(D) _____		
(E) _____		
(F) _____		
(G) _____		
(H) _____		
(I) _____		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ►		

**Part VIII Investments - Program Related.** See Form 990, Part X, line 13.

(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ►		

**Part IX Other Assets.** See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) . . . . . ►	

**Part X Other Liabilities.** See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
(11)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ►	

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

**Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements**

<b>1</b>	Total revenue (Form 990, Part VIII, column (A), line 12)	<b>1</b>	
<b>2</b>	Total expenses (Form 990, Part IX, column (A), line 25)	<b>2</b>	
<b>3</b>	Excess or (deficit) for the year. Subtract line 2 from line 1	<b>3</b>	
<b>4</b>	Net unrealized gains (losses) on investments	<b>4</b>	
<b>5</b>	Donated services and use of facilities	<b>5</b>	
<b>6</b>	Investment expenses	<b>6</b>	
<b>7</b>	Prior period adjustments	<b>7</b>	
<b>8</b>	Other (Describe in Part XIV.)	<b>8</b>	
<b>9</b>	Total adjustments (net). Add lines 4 through 8	<b>9</b>	
<b>10</b>	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	<b>10</b>	

**Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

<b>1</b>	Total revenue, gains, and other support per audited financial statements	<b>1</b>	
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
<b>a</b>	Net unrealized gains on investments	<b>2a</b>	
<b>b</b>	Donated services and use of facilities	<b>2b</b>	
<b>c</b>	Recoveries of prior year grants	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIV.)	<b>2d</b>	
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>	<b>2e</b>	
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>	<b>3</b>	
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b>	
<b>b</b>	Other (Describe in Part XIV.)	<b>4b</b>	
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>	<b>4c</b>	
<b>5</b>	Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.)	<b>5</b>	

**Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**

<b>1</b>	Total expenses and losses per audited financial statements	<b>1</b>	
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
<b>a</b>	Donated services and use of facilities	<b>2a</b>	
<b>b</b>	Prior year adjustments	<b>2b</b>	
<b>c</b>	Other losses	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIV.)	<b>2d</b>	
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>	<b>2e</b>	
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>	<b>3</b>	
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b>	
<b>b</b>	Other (Describe in Part XIV.)	<b>4b</b>	
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>	<b>4c</b>	
<b>5</b>	Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.)	<b>5</b>	

**Part XIV Supplemental Information**

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

SEE PAGE 5



**Part XIV** Supplemental Information (continued)

FORM 990, SCHEDULE D, PART IV, QUESTION 2B

ESCROW ACCOUNT LIABILITY

CHILDREN'S MIRACLE NETWORK DEVELOPS RELATIONSHIPS AT THE NATIONAL OR HEADQUARTERS LEVEL OF BUSINESSES AND ORGANIZATIONS INTERESTED IN SUPPORTING HOSPITALS FOR CHILDREN. WE BUILD RELATIONSHIPS WITHIN THESE COMMUNITIES BY CONDUCTING AWARENESS ACTIVITIES AND PUBLIC EDUCATION PROGRAMS CONCERNING CHILDREN'S HOSPITALS. WE ALSO DEVELOP FUND RAISING INITIATIVES THAT ARE INTRODUCED AT THE NATIONAL LEVEL OF THE COMPANY OR GROUP, AND THEN CARRIED OUT THROUGH THE LOCAL STORES OR CLUBS LEVEL. MEMBER HOSPITAL REPRESENTATIVES CARRY OUT PUBLIC EDUCATION PROGRAMS AND SUPPORT THE FUNDRAISING AT A LOCAL LEVEL. FUNDS FROM THESE ACTIVITIES ARE SOMETIMES GIVEN DIRECTLY TO THE LOCAL MEMBER HOSPITAL, AND SOMETIMES THE FUNDS ARE GIVEN TO CHILDREN'S MIRACLE NETWORK ON BEHALF OF THE MEMBER HOSPITALS. WHEN THE FUNDS ARE GIVEN TO CHILDREN'S MIRACLE NETWORK, THEY ARE HELD IN A SEPARATE ACCOUNT UNTIL DISTRIBUTION. FUNDS ARE RECEIVED THROUGHOUT THE YEAR AND ARE REMITTED ON A QUARTERLY BASIS TO THE HOSPITALS, WHICH HAVE ALSO BEEN DETERMINED TO BE AN ORGANIZATION RECOGNIZED AS EXEMPT BY THE INTERNAL REVENUE SERVICE UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE.

FORM 990, SCHEDULE D, PART V, QUESTION 4

ENDOWMENT FUND

THE PURPOSE OF THE ENDOWMENT FUND IS TO PROVIDE A PERMANENT SOURCE OF FUNDING FOR THE CREATION, DEVELOPMENT AND EXECUTION OF THE PROGRAMS,

**Part XIV** Supplemental Information (continued)

CAMPAIGNS, ACTIVITIES AND OPERATIONS OF CHILDREN'S MIRACLE NETWORK.

FORM 990, SCHEDULE D, PART X, LINE 2

FIN 48 (ASC 740) FOOTNOTE

THE FOLLOWING FIN 48 (ASC 740) FOOTNOTE APPEARED IN THE FINANCIAL STATEMENTS FOR THE SIXTEEN MONTH PERIOD ENDING DECEMBER 31, 2011, WHICH ENCOMPASSES THE PERIOD COVERED BY THIS FORM:

ON SEPTEMBER 1, 2009, THE ORGANIZATION ADOPTED THE PROVISIONS OF ASC 740-10 (FKA FASB INTERPRETATION NO. 48, ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES). THE ORGANIZATION ANALYZED ALL TAX POSITIONS FOR ALL APPLICABLE TAX JURISDICTIONS FOR WHICH THE STATUTE OF LIMITATIONS REMAINED OPEN, INCLUDING US FEDERAL, UTAH STATE AND FOREIGN JURISDICTIONS FOR THE YEARS ENDED AUGUST 31, 2007 THROUGH AUGUST 31, 2009 AND DETERMINED THERE WERE NO MATERIAL UNRECOGNIZED TAX BENEFITS AS OF THE DATE OF ADOPTION. IN ADDITION, THERE HAVE BEEN NO MATERIAL CHANGES IN UNRECOGNIZED BENEFITS FOR THE ABOVE TAX JURISDICTIONS SINCE SEPTEMBER 1, 2009, NOR WAS THERE A MATERIAL EFFECT DURING THE TAX PERIODS ENDED AUGUST 31, 2011 AND DECEMBER 31, 2011 NOR IS IT EXPECTED THAT THERE WILL BE A MATERIAL CHANGE IN THE 12 MONTHS FOLLOWING THE PERIOD ENDED DECEMBER 31, 2011. THE OPEN TAX YEARS IN THE VARIOUS JURISDICTIONS ARE AS FOLLOWS: U.S. FEDERAL, CANADA, STATE OF UTAH - AUGUST 31, 2008 THROUGH DECEMBER 31, 2011; AUSTRALIA AND IRELAND - AUGUST 31, 2008 THROUGH AUGUST 31, 2010; UNITED KINGDOM - AUGUST 31, 2008 THROUGH AUGUST 31, 2011.

**SCHEDULE F  
(Form 990)**

**Statement of Activities Outside the United States**

OMB No. 1545-0047

**2011**

**Open to Public  
Inspection**

Department of the Treasury  
Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990,  
Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

Name of the organization

CHILDREN'S MIRACLE NETWORK

Employer identification number

87-0387205

**Part I** **General Information on Activities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

**1 For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☐ Yes ☐ No

**2 For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

**3 Activities per Region.** (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1) NORTH AMERICA	1.	10.	FUNDRAISING		44,273.
(2) NORTH AMERICA			PROGRAM SERVICES	COMMUNITY SERVICES	551,855.
(3) NORTH AMERICA			MAINTAINING OFFICES		213,563.
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					
(11)					
(12)					
(13)					
(14)					
(15)					
(16)					
(17)					
<b>3a</b> Sub-total, . . . . .	1.	10.			809,691.
<b>b</b> Total from continuation sheets to Part I . . . . .					
<b>c Totals (add lines 3a and 3b)</b>	1.	10.			809,691.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2011

**Part II**

**Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Check this box if no one recipient received more than \$5,000. ☐ **Part II can be duplicated if additional space is needed.**

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									

- Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter. ☐
- Enter total number of other organizations or entities. ☐

**Part III** Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

**Part IV Foreign Forms**

- 1** Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926).* . . . . . ☐ Yes ☒ No
- 2** Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A).* . . . . . ☐ Yes ☒ No
- 3** Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471).* . . . . . ☐ Yes ☒ No
- 4** Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621).* . . . . . ☐ Yes ☒ No
- 5** Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865).* . . . . . ☐ Yes ☒ No
- 6** Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).* . . . . . ☐ Yes ☒ No

Schedule F (Form 990) 2011



**Part V****Supplemental Information**

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

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**SCHEDULE J  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047

**2011**

**Open to Public Inspection**

Name of the organization

CHILDREN'S MIRACLE NETWORK

Employer identification number

87-0387205

**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- ☐ First-class or charter travel  
☐ Travel for companions  
☐ Tax indemnification and gross-up payments  
☒ Discretionary spending account

- ☐ Housing allowance or residence for personal use  
☐ Payments for business use of personal residence  
☐ Health or social club dues or initiation fees  
☐ Personal services (e.g., maid, chauffeur, chef)

**b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?

**3** Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director. Explain in Part III.

- ☒ Compensation committee  
☒ Independent compensation consultant  
☒ Form 990 of other organizations  
☒ Written employment contract  
☒ Compensation survey or study  
☒ Approval by the board or compensation committee

**4** During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?  
**b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?  
**c** Participate in, or receive payment from, an equity-based compensation arrangement?

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

**Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.**

**5** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?  
**b** Any related organization?

If "Yes" to line 5a or 5b, describe in Part III.

**6** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?  
**b** Any related organization?

If "Yes" to line 6a or 6b, describe in Part III.

**7** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III

**8** Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

**9** If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

Yes No

1b X

2 X

4a X

4b X

4c X

5a X

5b X

6a X

6b X

7 X

8 X

9

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

Schedule J (Form 990) 2011

Page 2

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred in prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 SCOTT BURT	(i) 345,658. (ii) 0	0	22,000. 0	46,485. 0	25,195. 0	439,338.	
2 CLAIRE RICHARDS	(i) 96,648. (ii) 0	0	165,039. 0	28,753. 0	4,636. 0	295,076.	
3 CRAIG SORENSEN	(i) 270,161. (ii) 0	0	1,428. 0	46,485. 0	25,323. 0	343,397.	
4 ANTHONY REHMER	(i) 155,776. (ii) 0	0	1,200. 0	29,591. 0	20,185. 0	206,752.	
5 BRIAN HAZELGREN	(i) 135,891. (ii) 0	0	220,739. 0	40,394. 0	13,151. 0	410,175.	
6 ALLAN HENDERSON	(i) 144,881. (ii) 0	0	950. 0	39,341. 0	752. 0	185,924.	
7 JOHN HARTMAN	(i) 246,000. (ii) 0	0	0 0	22,364. 0	0 0	268,364.	
8 STEVE OSHIN	(i) 217,996. (ii) 0	0	1,200. 0	41,235. 0	25,513. 0	285,944.	
9 TERI NESTEL	(i) 136,628. (ii) 0	0	78. 0	22,110. 0	19,342. 0	178,158.	
10 PERRY ESLER	(i) 149,268. (ii) 0	0	0 0	13,570. 0	0 0	162,838.	
11 SHIRLEY M. ROGERS	(i) 130,686. (ii) 0	0	1,389. 0	23,367. 0	7,113. 0	162,555.	
12 ROBERT BANNER	(i) 129,413. (ii) 0	0	1,350. 0	24,082. 0	18,902. 0	173,747.	
13 JOHN LAUCK	(i) 392,406. (ii) 0	100,000. 0	3,569. 0	0 0	19,004. 0	514,979.	
14 JOE TREVINO	(i) 138,487. (ii) 0	0	1,200. 0	25,737. 0	9,404. 0	174,828.	
15 ROGER COOK	(i) 112,831. (ii) 0	0	1,200. 0	21,696. 0	22,817. 0	158,544.	
16	(i) 0 (ii) 0	0	0 0	0 0	0 0	0	

JSA

1E1291 1.000

708530 700W

**Part III Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I, QUESTION 1A

DISCRETIONARY SPENDING ACCOUNT:

THE ORGANIZATION PROVIDES FOR THE PAYMENT OF CAR EXPENSES, INCLUDING GAS, MAINTENANCE, AND INSURANCE ON A COMPANY CAR PROVIDED TO THE CEO. THE ARRANGEMENT IS OUTLINED IN THE CEO EMPLOYMENT CONTRACT. THE VALUE OF THE PERSONAL USE AND RELATED EXPENDITURES IS INCLUDED IN W-2 INCOME OF THE CEO AND CONSTITUTES AN ELEMENT OF THE CEO'S OVERALL REASONABLE/COMPETITIVE COMPENSATION PACKAGE.

SCHEDULE J, PART I, QUESTIONS 4A

SEVERANCE PAYMENTS

THE FOLLOWING INDIVIDUALS RECEIVED SEVERANCE PAYMENTS DURING CALENDAR YEAR 2011, WHICH IS INCLUDED AS TAXABLE WAGES IN THEIR FORM W-2:

CLAIRE RICHARDS	\$165,000
BRIAN HAZELGREN	\$220,000

**Part III Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART 1, QUESTION 4B

SUPPLEMENTAL RETIREMENT PLAN PAYMENTS

CHILDREN'S MIRACLE NETWORK EMPLOYEES PARTICIPATE IN A MONEY PURCHASE  
RETIREMENT PLAN THAT IS CONSIDERED TO BE A NON-QUALIFIED DEFERRED  
COMPENSATION PLAN. THE CURRENT YEAR ACCRUAL FOR THIS BENEFIT FOR THE  
EMPLOYEES THAT ARE LISTED ON SCHEDULE J IS REFLECTED IN SCHEDULE J, PART  
II, COLUMN C.

**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

**Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.  
▶ Attach to Form 990 or 990-EZ.**

OMB No. 1545-0047

**2011**

**Open to Public  
Inspection**

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FORM 990, PART III, QUESTION 4A

PROGRAM SERVICE ACCOMPLISHMENTS

CHILDREN'S MIRACLE NETWORK HOSPITALS RAISES FUNDS FOR 170 CHILDREN'S HOSPITALS ACROSS THE UNITED STATES AND CANADA, WHICH, IN TURN, USE THE MONEY WHERE IT'S NEEDED THE MOST. WHEN A DONATION IS GIVEN IT STAYS IN THE COMMUNITY, HELPING LOCAL KIDS. SINCE 1983, CHILDREN'S MIRACLE NETWORK HOSPITALS HAS RAISED MORE THAN \$4 BILLION, MOST OF IT \$1 AT A TIME. THESE DONATIONS HAVE GONE TO SUPPORT RESEARCH AND TRAINING, PURCHASE EQUIPMENT, AND PAY FOR UNCOMPENSATED CARE, ALL IN SUPPORT OF THE MISSION TO SAVE AND IMPROVE THE LIVES OF AS MANY CHILDREN AS POSSIBLE.

FUNDRAISING FOR CHILDREN'S HOSPITALS

FUNDS RAISED THROUGH CHILDREN'S MIRACLE NETWORK HOSPITALS PROGRAMS ARE UNUSUAL FOR TWO KEY REASONS:

1. FUNDS STAY IN THE COMMUNITY WHERE THEY ARE DONATED; AND
2. HOSPITALS RECEIVE THE FUNDS AS UNRESTRICTED-THEY CAN USE THEM HOWEVER THEY SEE FIT, AS THE HOSPITALS KNOW WHERE HELP IS NEEDED MOST. FUNDS ARE MOST COMMONLY USED FOR EQUIPMENT PURCHASES, RESEARCH, CHARITABLE CARE AND EDUCATION.

THE CHILDREN'S MIRACLE NETWORK HOSPITALS DONATION STRUCTURE PROVIDES CONTRIBUTORS WITH THE ASSURANCE THEIR DONATIONS HELP KIDS IN THE LOCAL

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COMMUNITY FOR THE MOST PRESSING NEEDS.

IN 2011, THE COMBINED EFFORTS OF CHILDREN'S MIRACLE NETWORK HOSPITALS AND ITS PARTNERS RAISED MORE THAN \$264 MILLION TO HELP KIDS AT MEMBER HOSPITALS. CHILDREN'S MIRACLE NETWORK HOSPITALS DONATIONS ARE DISTRIBUTED AS DISCRETIONARY FUNDS TO EACH HOSPITAL, ALLOWING THEM TO ADDRESS THE MOST CRITICAL CHILDREN'S HEALTHCARE NEEDS IN THEIR RESPECTIVE COMMUNITIES.

EACH YEAR, THE 170 MEMBER HOSPITALS OF CHILDREN'S MIRACLE NETWORK HOSPITALS PROVIDE MEDICAL CARE TO MORE THAN 17 MILLION CHILDREN WITH CANCER, HEART PROBLEMS, BIRTH DEFECTS, CYSTIC FIBROSIS, DIABETES, MUSCULAR DYSTROPHY AND MANY OTHER SERIOUS ILLNESSES AND INJURIES.

THE LIST OF WHAT CHILDREN'S MIRACLE NETWORK HOSPITALS FUNDS HAVE PURCHASED IS EXHAUSTIVE, BUT THE FOLLOWING EXAMPLES ARE JUST A FEW WAYS DONATIONS HAVE MADE AN IMPACT IN COMMUNITIES THROUGHOUT NORTH AMERICA:

#### MEDICAL EQUIPMENT

FROM PREMATURE INFANTS TO GROWING TEENAGERS, CHILDREN'S HOSPITALS PROVIDE THE VAST MAJORITY OF HIGHLY SPECIALIZED CARE FOR CHILDREN WITH COMPLEX AND RARE CONDITIONS, IN ADDITION TO ROUTINE AND EMERGENCY CASES. ALL EQUIPMENT MUST BE CUSTOMIZED TO KIDS OF EVERY AGE AND SIZE, GREATLY MULTIPLYING THE EXPENSES AT CHILDREN'S HOSPITALS.

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EQUIPMENT THAT CHILDREN'S MIRACLE NETWORK HOSPITALS FUNDS HAVE PURCHASED INCLUDES:

CHILDREN'S HEALTHCARE OF ATLANTA

CHILDREN'S MIRACLE NETWORK HOSPITALS DONATIONS HAVE FUNDED THE TRIAGE ROOMS IN CHILDREN'S HEALTHCARE OF ATLANTA'S EMERGENCY DEPARTMENT. THIS HIGH-TRAFFIC HOSPITAL DEPARTMENT TREATS MORE THAN 195,000 PATIENTS EVERY YEAR. ADDITIONALLY, CMN HOSPITALS FUNDS WERE USED TO PURCHASE THE MUCH-USED GROUND TRANSPORT PEDIATRIC AMBULANCE. THIS VEHICLE IS ALWAYS ON THE ROAD, TRANSPORTING CHILDREN WITHIN A 500-MILE RADIUS OF METRO ATLANTA AND DRIVING MORE THAN 350,000 MILES EACH YEAR.

COOK CHILDREN'S MEDICAL CENTER

THE COOK CHILDREN'S TEDDY BEAR TRANSPORT UNIT PEDIATRIC AMBULANCE WAS PURCHASED WITH CHILDREN'S MIRACLE NETWORK HOSPITALS FUNDS. THIS PEDIATRIC AMBULANCE FEATURES EQUIPMENT SPECIFICALLY SIZED FOR A CHILD INCLUDING CHILD-SIZED GURNEYS, OXYGEN MASKS, BLOOD PRESSURE CUFFS AND MUCH MORE. THIS AMBULANCE IS AVAILABLE TO TRANSPORT EVEN THE SMALLEST OF PATIENTS; TRAVELING MORE THAN 100,000 MILES A YEAR IN TEXAS.

ALL CHILDREN'S HOSPITAL

THE NEONATAL INTENSIVE CARE UNIT AT ALL CHILDREN'S HOSPITAL IN ST.



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PETERSBURG, FLORIDA HAS CHANGED THE WAY THEY DO MRIS ON BABIES. THANKS TO A NEW MEDVAC IMMOBILIZATION BAG, PURCHASED WITH THE HELP OF CHILDREN'S MIRACLE NETWORK HOSPITALS, THEY CAN MAKE SURE THE BABY STAYS STILL. PRIOR TO THE MEDVAC, ALL BABIES HAVING TO UNDERGO MRIS HAD TO BE SEVERELY SEDATED AND OFTEN NEEDED A BREATHING TUBE INTO THEIR LUNGS DURING THE PROCEDURE. THE HOSPITAL NOW FEEDS THE BABIES AND AFTER THEY FALL ASLEEP, THE BABIES LIE COMFORTABLY IN A PAPOOSE THAT SIMULATES THE FEELING OF BEING CUDDLED AND HELD. THIS EQUIPMENT ALLOWS FOR THE TESTING TO BE DONE WITHOUT AN IV, BREATHING TUBE OR SEDATION-A BIG IMPROVEMENT FOR THE CHILDREN, PARENTS AND THE HOSPITAL STAFF.

## RESEARCH

RESEARCH EFFORTS AT CHILDREN'S HOSPITALS HAVE LED TO NEW DISCOVERIES AND DEEPER UNDERSTANDING OF PEDIATRIC ILLNESSES AND INJURIES, WHICH ARE SWIFTLY TRANSLATED INTO ADVANCES IN CLINICAL PRACTICE AND BETTER OUTCOMES FOR PATIENTS. AT SHANDS CHILDREN'S HOSPITAL AT THE UNIVERSITY OF FLORIDA, CHILDREN'S MIRACLE NETWORK HOSPITALS FUNDING PROVIDES \$1.5 MILLION FOR RESEARCH GRANTS. AT OTHER CHILDREN'S MIRACLE NETWORK HOSPITALS, FUNDS HAVE HELPED RESEARCHERS IMPROVE THE SURVIVAL RATE OF PREMATURE INFANTS WEIGHING LESS THAN 2 POUNDS FROM 10 PERCENT TO 96 PERCENT; RESEARCHERS REVEALED THAT A LARGE PROPORTION OF SEVERAL EARLY CHILDHOOD CANCERS CAN BE PREVENTED IF MOTHERS TAKE A PRENATAL MULTIVITAMIN BEFORE AND DURING PREGNANCY; AND STUDIES ARE LEADING TO NEW DISCOVERIES ABOUT THE CAUSES OF NEUROLOGICAL DISORDERS LIKE AUTISM-A SMALL SAMPLING OF THE WAYS

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CHILDREN'S MIRACLE NETWORK HOSPITALS ARE CHANGING PEDIATRIC CARE EVERY DAY.

FORM 990, PART III, QUESTION 4B

PUBLIC EDUCATION AND PUBLIC AWARENESS

CHILDREN'S MIRACLE NETWORK HOSPITALS TRAIN 60 PERCENT OF THE NATION'S PEDIATRICIANS AND NEARLY 80 PERCENT OF PEDIATRIC SPECIALISTS. AT ONE HOSPITAL, ABOUT \$125,000 OF FUNDS DONATED BY CHILDREN'S MIRACLE NETWORK PAID FOR EDUCATIONAL PROGRAMS FOR PEDIATRIC DOCTORS AND NURSES AS WELL AS LOCAL EMERGENCY MEDICAL SPECIALISTS. BUT BEYOND TRAINING CAREGIVERS, MORE THAN 90 PERCENT OF CHILDREN'S HOSPITALS OFFER PROGRAMS SUCH AS CHILD SAFETY SEAT USE AND CONTINUALLY EDUCATE FAMILIES ABOUT OTHER HEALTH AND SAFETY ISSUES. FOR EXAMPLE, MINISTRY ST. JOSEPH'S CHILDREN'S HOSPITAL IN MARSHFIELD, WISCONSIN SPENT MORE THAN \$31,500 IN CHILDREN'S ILLNESS AND INJURY PREVENTION PROGRAMS-ALL FUNDED BY CHILDREN'S MIRACLE NETWORK.

CHILDREN'S MIRACLE NETWORK HOSPITALS HAS CULTIVATED RELATIONSHIPS WITH A WIDE RANGE OF NATIONAL CORPORATE AND MEDIA SPONSORS TO CREATE AWARENESS OF THE NEEDS OF CHILDREN'S HOSPITALS AND PUBLIC EDUCATION PROGRAMS. NATIONAL PUBLIC AWARENESS IS GENERATED THROUGH RADIO AND TELEVISION OUTREACH, OFTEN FOCUSING ON THE STORIES OF CHILDREN AND THEIR FAMILIES WHO HAVE EXPERIENCED SERIOUS ILLNESSES OR INJURIES AND WERE CARED FOR AT A LOCAL CHILDREN'S HOSPITAL.

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KEY CHILDREN'S MIRACLE NETWORK HOSPITAL PUBLIC EDUCATION AND AWARENESS

CAMPAIGNS IN 2011 INCLUDE:

- CHILDREN'S MIRACLE NETWORK HOSPITALS TELETHONS;
- CHILDREN'S MIRACLE NETWORK HOSPITALS RADIOTHONS;
- CHILDREN'S MIRACLE NETWORK HOSPITALS CHAMPIONS PROGRAM, WHERE ONE CHILD FROM EACH STATE IS SELECTED TO SERVE AS AN AMBASSADOR, MEETING WITH MEDIA, CONGRESSIONAL REPRESENTATIVES AND OTHERS TO SHARE THE IMPORTANT WORK OF CHILDREN'S HOSPITALS;
- CHILDREN'S HOSPITALS HEROES SEGMENTS PRODUCED BY FOX OWNED & OPERATED STATIONS;
- COMMUNITY EVENT OUTREACH FROM THE HUNDREDS OF MISS AMERICA ORGANIZATION PARTICIPANTS WHO SERVE AS AMBASSADORS FOR CHILDREN'S MIRACLE NETWORK HOSPITALS, THE OFFICIAL CHARITY PLATFORM OF THE ORGANIZATION; AND
- THOUSANDS OF OUT-OF-HOME ADVERTISEMENTS THROUGH THE OUTDOOR ADVERTISING ASSOCIATION OF AMERICA THAT CALL ATTENTION TO CHARITABLE NEEDS OF CHILDREN'S HOSPITALS.

CHILDREN HELPED

17 MILLION KIDS ARE TREATED AT MEMBER HOSPITALS EVERY YEAR. A FEW EXAMPLES OF PATIENTS WHO HAVE BENEFITED FROM CHILDREN'S MIRACLE NETWORK HOSPITALS FUNDS:

IN APRIL 2011, 7-YEAR-OLD ANDREW WAS AT HIS GRANDMOTHER'S HOME WHEN A TORNADO STRUCK, KILLING SEVERAL OF HIS FAMILY MEMBERS. ANDREW WAS FOUND

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IN A NEARBY FIELD WITH MAJOR HEAD AND OTHER INJURIES AND TAKEN TO MEMBER HOSPITAL, TC THOMPSON CHILDREN'S HOSPITAL AT ERLANGER. THANKS TO CHILDREN'S MIRACLE NETWORK HOSPITALS DONATIONS, THE HOSPITAL HAD JUST COMPLETED A RENOVATION TO ITS PEDIATRIC INTENSIVE CARE UNIT (PICU) ROOMS TO ALLOW THE SICKEST PATIENTS TO BE WITH FAMILY MEMBERS IN A TIME OF ACUTE CRISIS (IT'S KNOWN THAT HAVING ACCESS TO FAMILY MEMBERS IS CRUCIAL FOR CHILDREN'S RECOVERY). ANDREW AND HIS REMAINING FAMILY WERE ABLE TO USE A NEW PICU ROOM AS THEY GATHERED AROUND AND COMFORT HIM AS THEY WERE ALL EXPERIENCING IMMENSE GRIEF FOR THE LOSSES OF THEIR FAMILY MEMBERS. TODAY, ANDREW IS CONTINUING TO MAKE A GREAT RECOVERY.

WHEN SHE WAS 9 YEARS OLD, KAYLA WAS DIAGNOSED WITH EWINGS SARCOMA, A RARE FORM OF BONE CANCER THAT AFFECTS 250 AMERICAN CHILDREN EACH YEAR. BEAUMONT HOSPITAL IN ROYAL OAK IS A CHILDREN'S MIRACLE NETWORK HOSPITAL AND PROVIDED KAYLA WITH HER CHEMOTHERAPY TREATMENTS THAT SAVED HER LIFE. KAYLA SPENT MANY DAYS ON THE 5TH FLOOR PEDIATRIC UNIT AND ENJOYED THE CHILDREN'S MIRACLE NETWORK HOSPITALS-FUNDED 'GARDEN ROOM' WHERE SHE WAS ABLE TO RECOVER WHILE PLAYING GAMES, TOYS AND VIDEO GAMES IN A BRIGHTLY DECORATED AND CHEERFUL SPACE. HER FAMILY'S TIME THERE WAS ALSO MADE MORE COMFORTABLE AND LESS STRESSFUL AS THEY HAD ACCESS TO CHILDREN'S MIRACLE NETWORK HOSPITALS FUNDED REFRIGERATORS AND BEDS, AS WELL AS COMPUTERS ALLOWING THEM TO STAY CONNECTED WITH FRIENDS AND FAMILY MEMBERS.

SYDNIE IS A 10-YEAR-OLD CHILD IN GEORGIA BATTLING SHWACHMAN-DIAMOND SYNDROME, A DISEASE THAT AFFECTS THE PANCREAS, BONE MARROW AND SKELETAL SYSTEM, CAUSING VITAMIN DEFICIENCY AND MALABSORPTION. HER HOSPITAL,

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GEORGIA'S THE MEDICAL CENTER, USED ITS CHILDREN'S MIRACLE NETWORK HOSPITALS FUNDS TO RENOVATE THE PEDIATRIC ONCOLOGY AREA, WHICH SYDNEY VISITS EVERY SIX WEEKS. THE ROOM'S CHILD-SIZE CHAIRS AND TELEVISION SCREENS HELP MAKE HER TREATMENTS LESS STRESSFUL. SYDNIE ALSO BENEFITS FROM THE CHILD LIFE SPECIALIST PROGRAM THAT HELPS PATIENTS WITH PROCEDURE PREPARATION, PROCEDURE DISTRACTION AND EDUCATION. CHILDREN'S MIRACLE NETWORK HOSPITALS FUNDS ARE USED TO PURCHASE THE MATERIALS FOR THIS PROGRAM.

#### ABOUT THE NETWORK

AS AN UMBRELLA ORGANIZATION FOR 170 CHILDREN'S HOSPITALS, CHILDREN'S MIRACLE NETWORK HOSPITALS PROVIDES COMPREHENSIVE EDUCATION, SUPPORT, INFORMATION AND RESOURCES TO ITS NETWORK FOR RAISING FUNDS, CREATING AWARENESS AND PUBLIC EDUCATION PROGRAMS FOR CHILDREN'S HEALTHCARE NEEDS AND THE IMPORTANT WORK OF THE HOSPITALS CARING FOR THEM. TO JOIN THE NETWORK, A HOSPITAL SIGNS A MEMBERSHIP AGREEMENT AND IS PROVIDED WITH AN ANNUAL EDUCATION CONFERENCE; REGIONAL CONFERENCES, MONTHLY NATIONAL CONFERENCE CALLS; ONLINE EDUCATION, INFORMATION AND NETWORKING TOOLS; PUBLICATIONS, TRAINING AND PROGRAM CONTENT FOR RADIO AND TELEVISION SPONSORS; AND TRAINING SUPPORT FOR AFFILIATES IN NATIONAL PROGRAMS AS APPROPRIATE AND NECESSARY TO ACHIEVE THE ORGANIZATION'S PURPOSES.

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FORM 990, PART IV, QUESTION 12B

THE ORGANIZATION WAS INCLUDED IN CONSOLIDATED, INDEPENDENT AUDITED FINANCIAL STATEMENTS FOR THE SIXTEEN-MONTH PERIOD ENDING DECEMBER 31, 2011, WHICH ENCOMPASSES THE FOUR-MONTH PERIOD ENDING DECEMBER 31, 2011.

FORM 990, PART VI, SECTION A, QUESTION 2

FAMILY RELATIONSHIP

TWO BOARD MEMBERS SHARE A FAMILY RELATIONSHIP: MARIE OSMOND AND JIMMY OSMOND ARE SIBLINGS.

FORM 990, PART VI, SECTION A, QUESTION 11B

REVIEW OF FORM 990

CHILDREN'S MIRACLE NETWORK'S IRS FORM 990 IS PREPARED BY A PROFESSIONAL TAX PREPARER. ONCE IT IS COMPLETE, THE DRAFT IS PRESENTED BY THE PROFESSIONAL TAX PREPARER TO THE AUDIT & COMPLIANCE COMMITTEE OF THE BOARD OF TRUSTEES. THE AUDIT & COMPLIANCE COMMITTEE CAREFULLY REVIEWS THE DOCUMENT. AN ELECTRONIC COPY OF THE IRS FORM 990 IS THEN SENT TO THE FULL BOARD. AT A MEETING OF THE FULL BOARD, THE CHAIR OF THE AUDIT & COMPLIANCE COMMITTEE PROVIDES A REPORT AND RECOMMENDATION TO THE FULL BOARD TO APPROVE FILING WITH THE IRS. THE FULL BOARD OF TRUSTEES

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APPROVES THE FORM 990 IN ADVANCE OF ITS FILING WITH THE INTERNAL REVENUE SERVICE.

FORM 990, PART VI, SECTION B, QUESTION 12C

CONFLICT OF INTEREST

AT THE BEGINNING OF EACH FISCAL YEAR, THE CHAIR OF THE AUDIT AND COMPLIANCE COMMITTEE OF CHILDREN'S MIRACLE NETWORK ASKS EACH BOARD MEMBER AND EMPLOYEE TO REVIEW THE ORGANIZATION'S CONFLICT OF INTEREST POLICY AND THEN SIGN A STATEMENT CONFIRMING THAT THEY ADHERE TO THE CHILDREN'S MIRACLE NETWORK POLICIES AND PROCEDURES INCLUDING AVOIDANCE OF ANY ACTS THAT ARE CONTRARY TO THE CHILDREN'S MIRACLE NETWORK EXEMPT PURPOSES OR ANY ACTS THAT CONFLICT WITH THEIR RESPONSIBILITIES AT CHILDREN'S MIRACLE NETWORK. THEY ARE ALSO ASKED TO DISCLOSE ANY CONFLICTS THAT THEY ARE AWARE OF OR ANY POTENTIAL CONFLICTS OF INTEREST. EACH STATEMENT IS PRESENTED TO THE AUDIT & COMPLIANCE COMMITTEE OF THE BOARD OF TRUSTEES. EACH CONFLICT OR POTENTIAL CONFLICT IS THEN REVIEWED AND RESOLVED BY THE COMMITTEE AND A REPORT IS GIVEN TO THE FULL BOARD OF TRUSTEES DOCUMENTING THE DISPOSITION OF THE CONFLICT OR POTENTIAL CONFLICT.

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FORM 990, PART VI, SECTION B, QUESTIONS 15A AND 15B

EXECUTIVE COMPENSATION

AN EXTENSIVE REVIEW AND ANALYSIS OF EXECUTIVE COMPENSATION WAS UNDERTAKEN BY THE EXECUTIVE COMMITTEE OF THE CHILDREN'S MIRACLE NETWORK BOARD OF TRUSTEES IN 2008 WITH THE ASSISTANCE OF A THIRD PARTY CONSULTING FIRM. COMPENSATION OF PAID EXECUTIVES IN 2008 WAS SET BASED ON THE COMPARISONS AND RECOMMENDATIONS OF THE CONSULTING FIRM AND THE BOARD AGREED TO ENGAGE AN OUTSIDE REVIEW EVERY FIVE YEARS. THE NEXT REVIEW IS TO BE CONDUCTED IN 2012.

THE FINANCIAL CRISIS OF 2008 AND SUBSEQUENT ECONOMIC DOWNTURN HAD AN IMPACT ON FUNDRAISING RESULTS IN 2009. MANAGEMENT RECOMMENDED TO THE BOARD OF TRUSTEES THAT COMPENSATION REMAIN FLAT IN 2009. THE BOARD OF TRUSTEES DELIBERATED THE EFFECTS AND ADOPTED THE RECOMMENDATION. MINUTES WERE TAKEN TO RECORD THE DISCUSSION AND THE CONCLUSIONS REACHED. THE PROCESS IS IN KEEPING WITH THE CHILDREN'S MIRACLE NETWORK BY-LAWS AND THE RESPONSIBILITIES OF THE EXECUTIVE COMMITTEE AND IS ALSO INTENDED TO COMPORT WITH THE RULES AND REGULATIONS TO PREVENT ANY EXCESS BENEFIT TRANSACTIONS AS PROMULGATED BY THE DEPARTMENT OF TREASURY.



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FORM 990, PART VI, SECTION C, QUESTION 19

PUBLIC DISCLOSURE OF GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND  
FINANCIAL STATEMENTS

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS AND CONFLICT OF INTEREST  
POLICY AVAILABLE UPON REQUEST. THE ORGANIZATION INCLUDES ITS AUDITED  
FINANCIAL STATEMENTS IN ITS ANNUAL REPORT WHICH IS MADE AVAILABLE ON ITS  
WEBSITE.

FORM 990, PART IX, LINE 5

THE OTHER CHANGES IN NET ASSETS OR FUND BALANCE CONSIST OF THE  
FOLLOWING:

CHANGE IN UNREALIZED LOSS ON INVESTMENTS (\$130,979)

ATTACHMENT 1FORM 990, PART V, LINE 4B - FOREIGN COUNTRIES

CANADA

UNITED KINGDOM

ATTACHMENT 2FORM 990, PART VI, LINE 17 - STATES

AL, AK, AZ, AR, CA, CO, CT,

DC, FL, GA, HI, ID, IL, KS, KY, LA, MD, MA, MI,

MN, MS, MO, MT, NE, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA,

RI, SC, TN, TX, UT, VA, WA, WV, WI,

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ATTACHMENT 3

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

<u>NAME AND ADDRESS</u>	<u>DESCRIPTION OF SERVICES</u>	<u>COMPENSATION</u>
CAUSE 4 GOOD 1252 LIME CANYON WAY MIDWAY, UT 84049	MARKETING	135,191.
JAMES M FURYK 301 EAST 69TH STREET NEW YORK, NY 10021	MARKETING	375,000.
GRANT THORNTON 33960 TREASURY CENTER CHICAGO, IL 60694	ACCOUNTING	103,976.
HOLLAND & HART LLP PO BOX 17283 DENVER, CO 80217	LEGAL	156,005.
TOTAL COMPENSATION		<u>770,172.</u>